CANADIAN CYCLING ASSOCIATION

FINANCIAL STATEMENTS
MARCH 31, 2026

Ouseley Hanvey Clipsham Deep LLP
Chartered Professional Accountants

INDEPENDENT AUDITOR'S REPORT

To the Members,
Canadian Cycling Association:

Qualified opinion

We have audited the financial statements of Canadian Cycling Association ("the Entity"), which comprise the statement of financial position as at March 31, 2026, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for qualified opinion

In common with many not-for-profit organizations, the Entity derives revenue from donations and other fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Entity . Therefore, we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, net revenue for the year, and cash flows from operations for the years ended March 31, 2026 and 2025, current assets as at March 31, 2026 and 2025, and net assets as at April 1 and March 31 for both the 2026 and 2025 years. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

OHCD LLP

OUSELEY HANVEY CLIPSHAM DEEP LLP
Licensed Public Accountants
Ottawa, Ontario
July 21, 2026

CANADIAN CYCLING ASSOCIATION

STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2026

	2026	2025
CURRENT ASSETS		
Cash	$ 1,476,207	$ 1,688,685
Accounts receivable	484,487	1,759,280
Prepaid expenses	236,018	277,976
	2,196,712	3,725,941
INVESTMENT - CYCLING CANADA FUND (note 3)	301,647	294,372
CAPITAL ASSETS (note 4)	63,954	157,743
	$ 2,562,313	$ 4,178,056
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	$ 1,160,074	$ 2,186,989
Deferred revenue (note 6)	94,690	698,395
	1,254,764	2,885,384
NET ASSETS		
Invested in capital assets	63,954	157,743
Unrestricted net assets	1,243,595	1,134,929
	1,307,549	1,292,672
	$ 2,562,313	$ 4,178,056

CONTINGENCY (NOTE 7)

Approved on behalf of the Board:

________________ Director ________________ Director

The accompanying notes are an integral part of these financial statements

CANADIAN CYCLING ASSOCIATION

STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2026

		2026		2025
NET ASSETS INVESTED IN CAPITAL ASSETS				
Balance beginning of year	$	157,743	$	308,885
Amortization of capital assets		(93,789)		(151,142)
BALANCE END OF YEAR	$	63,954	$	157,743
UNRESTRICTED NET ASSETS				
Balance beginning of year	$	1,134,929	$	1,023,057
Net revenue (expense) for the year		14,877		(39,270)
Change related to capital assets		93,789		151,142
BALANCE END OF YEAR	$	1,243,595	$	1,134,929

The accompanying notes are an integral part of these financial statements

CANADIAN CYCLING ASSOCIATION

STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31, 2026

	2026	2025
REVENUE		
Sport Canada (Reference Level)	$ 1,319,999	$ 1,127,000
Sport Canada (Enhanced Excellence)	2,880,129	3,310,657
Sport Canada (Other)	415,500	375,875
Canadian Olympic Committee	445,000	516,300
Sport Canada international event hosting (ISSE)	800,000	1,540,000
Private funding partners	70,687	151,948
Sponsorships	451,889	323,539
Affiliation fees	275,394	311,645
Athlete program fees	247,251	216,915
Non-recurring contributions and other	231,373	1,018,082
Donations & fundraising	559,732	627,997
Canadian Paralympic Committee	105,000	69,500
Unrealized loss on investment	(13,527)	(10,287)
Other revenue and recoveries	303,162	342,342
	8,091,589	9,921,513
EXPENSE		
High performance programming	2,576,693	2,627,830
Salaries, benefits and contracts	2,793,771	3,015,756
Insurance	25,502	10,538
International event hosting	807,704	2,331,110
Operations and administration	576,296	541,906
Charitable donation program	356,856	425,013
Meetings and travel	136,306	180,982
Domestic events and competitions	176,391	133,934
Coaches, officials and safe sport	83,219	101,883
Development programs, grants and subsidies	289,339	362,924
Marketing and communications	250,812	223,939
Special projects - Hub development	3,823	4,968
	8,076,712	9,960,783
NET REVENUE (EXPENSE) FOR THE YEAR	$ 14,877	$ (39,270)

The accompanying notes are an integral part of these financial statements

CANADIAN CYCLING ASSOCIATION

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2026

	2026	2025
CASH PROVIDED BY (USED FOR)		
OPERATING ACTIVITIES		
Net revenue (expense) for the year	$ 14,877	$ (39,270)
Non-cash item:		
Amortization of capital assets	93,789	151,142
Unrealized loss on investment	(13,527)	(10,287)
Changes in non cash working capital items:		
Accounts receivable	1,274,794	611,288
Prepaid expenses	41,958	161,281
Accounts payable and accrued liabilities	(1,026,916)	(658,370)
Deferred revenue	(603,705)	105,588
	(218,730)	321,372
INVESTING ACTIVITIES		
Change in investments	6,252	(4,952)
Change in cash for the year	(212,478)	316,420
CASH BEGINNING OF YEAR	1,688,685	1,372,265
CASH END OF YEAR	$ 1,476,207	$ 1,688,685

The accompanying notes are an integral part of these financial statements

CANADIAN CYCLING ASSOCIATION

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026

The Association is a Registered Canadian Amateur Athletic Association incorporated under Canada Not-for-profit Corporations Act, and as such, is exempt from income taxes. Its primary purpose includes the instruction in and co-ordination of matters concerning the sport of amateur cycling in Canada at the national and international level.

1. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

a) Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Revenue from unrestricted donations is recognized when received. Contributions for the purchase of capital assets are deferred and recognized as revenue on the same basis as the amortization of the related capital asset. Other revenue is recognized in the period in which it relates.

b) Donated goods and services

The Association benefits from sponsorship programs which provide goods and services for its athletes. The work of the Association is also dependent on the voluntary services of its members. The fair value of credits received from sponsors for donated goods and services is reported as non-recurring contributions and others. The total revenue and expense in-kind recognized in the financial statements is $nil (2025 - $333,269). Other donated goods and services are not recognized by the Association due to the difficulty in determining their fair value.

c) Capital assets

Capital assets are recorded at cost. Amortization is calculated as follows:

Automotive equipment	5 years straight-line
Furniture and fixtures	8 years straight-line
Computer equipment	5 years straight-line
Technology and timing equipment	3 years straight-line
Leasehold improvements	Straight-line over life of lease
National team equipment	33.3% declining balance basis

d) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. These estimates are reviewed annually and as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

e) Financial instruments
Investments are initially recorded at fair value and are subsequently measured at the year-end fair value. Other financial instruments are initially recognized at fair value and are subsequently measured at amortized cost or cost less appropriate allowances for impairment. Financial assets measured at amortized cost include cash and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

2. FINANCIAL INSTRUMENTS

The Association's financial instruments consist of cash, accounts receivable, investments and accounts payable and accrued liabilities. These financial instruments expose the Association to various risks.

Credit risk is the risk that one party to a financial asset will cause a financial loss for the Association by failing to discharge an obligation. The Association's credit risk is mainly related to accounts receivable.

Liquidity risk is the risk that the Association will encounter difficulty in meeting obligations associated with financial liabilities. The Association's liquidity risk is mainly related to accounts payable and accrued liabilities.

Market risk is the risk the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest risk and other price risk. The Association is exposed mainly to interest rate risk.

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on investments.

The exposure of the Association to risks through its financial instruments has not changed from the previous year.

3. INVESTMENT - CYCLING CANADA FUND

During the 2021 fiscal year, the Association invested $250,000 in Cycling Canada Fund ("the Fund"). The Fund is administered by Canadian Olympic Foundation. The purpose of the Fund is to provide general support to the Canadian Cycling Association. The assets of the Fund are to be invested in accordance with Canadian Olympic Foundation's Endowment Policy. The Association is eligible to claim grants against the Fund based on fund values as at December 31 of each prior year. The Fund pays a minimum of 3.50% annually to the Association. During the year the grant payments amounted to $714 (2025 - $596).

CANADIAN CYCLING ASSOCIATION

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2026

4. CAPITAL ASSETS

	Cost	Accumulated Amortization	Net Book Value 2026	Net Book Value 2025
Automotive equipment	$ 75,679	$ 37,840	$ 37,839	$ 52,975
Furniture and fixtures	25,220	25,220	-	-
Computer equipment	243,886	231,542	12,344	31,201
National team equipment	1,194,036	1,180,265	13,771	23,484
Technology and timing equipment	300,498	300,498	-	50,083
	$ 1,839,319	$ 1,775,365	$ 63,954	$ 157,743

5. CREDIT FACILITY

The Association has a bank credit line that is secured by a general security agreement and provides for advances up to $500,000. Interest is payable monthly, calculated at bank prime rate plus one percent per annum. There was no outstanding balance at year-end.

6. DEFERRED REVENUE

	2026	2025
Balance, beginning of year	$ 698,395	$ 592,807
Less: amount recognized as revenue in the year	(698,395)	(592,807)
Plus: amount received related to the following year	94,690	698,395
Balance, end of year	$ 94,690	$ 698,395

7. CONTINGENCY

The Association has been named in a legal claim, the outcome of which cannot be determined at this time. It is expected that any liability arising from this claim will be covered by the Association's liability insurance.